



**Intergovernmental
Affairs Secretariat
Annual Report
2010 - 2011**

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Message from the Minister



As Minister for Intergovernmental and Aboriginal Affairs, I am pleased to present the 2010-2011 Annual Report for the Intergovernmental Affairs Secretariat, which details its activities from April 1, 2010 through March 31, 2011. I would like to take this opportunity to acknowledge the contribution of my predecessor, Dave Denine, who served as Minister for Intergovernmental Affairs during the reporting period.

As part of government's October 2011 restructuring, the Intergovernmental Affairs Secretariat was amalgamated with Aboriginal Affairs, creating a new Intergovernmental and Aboriginal Affairs Secretariat. In the near future the new Secretariat will prepare and table in the House of Assembly, a strategic plan for the 2011-14 period to appropriately reflect the recent realignment of services. This year was the final year in a three year reporting period. The Secretariat has accomplished a great deal and a tremendous amount of work has been done towards reaching set goals.

The Secretariat focused on the creation, coordination and review of policy affecting the Province's interests in intergovernmental matters. The Secretariat has a legislated responsibility to be a party to the negotiation and signing of all intergovernmental agreements. The Secretariat acts as the primary point of contact for the federal government where no equivalent provincial department exists, and it leads the Province's efforts to promote and diversify operations at 5 Wing Goose Bay, 9 Wing Gander and CFS St. John's.

This past year the Secretariat participated in a number of intergovernmental meetings with governments from across Canada and the United States, as well as with representatives from countries in Europe. The Secretariat played lead and partnership roles to advance the Province's interests on a range of intergovernmental issues. This year there was a focus on cooperation with other jurisdictions on energy and trade issues. For each meeting, the Secretariat was responsible for providing policy support and advice to the Premier and/or relevant Ministers. In addition to supporting the Premier, the Secretariat continued to offer strategic advice and logistical assistance to Ministers in relation to meetings and negotiations with the federal government and the provinces and territories, and with representatives of international governments.

The Secretariat will continue to focus on the challenges and opportunities and will work diligently to reach our goals through our activities and represent the best interests of the Province at every opportunity. My signature below is indicative of my accountability for the actual results reported.

A handwritten signature in dark ink, appearing to read 'Nick McGrath'.

Nick McGrath, M.H.A. Labrador West
Minister for Intergovernmental and Aboriginal Affairs and
Minister Responsible for Labrador Affairs
Minister Responsible for the Voluntary and Non-Profit Sector

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Table of Contents

1 Overview of the Intergovernmental Affairs Secretariat.....	2
2 Key Accomplishments and Priorities	4
3 Report on Performance - 2006-2011.....	8
4 Activities in 2010-2011	17
5 Opportunities and Challenges in 2011-2012.....	23
6 Contact the Intergovernmental Affairs Secretariat	25
7 Summary of Expenditures and Related Revenues	26

1 Overview of the Intergovernmental Affairs Secretariat

The Intergovernmental Affairs Secretariat ("the Secretariat") leads the formulation of government's intergovernmental policies and strategies and monitors and coordinates interdepartmental initiatives to ensure their consistent application.

The Secretariat coordinates intergovernmental activity and recommends strategic approaches to federal/provincial/territorial relations, including the negotiation of federal/provincial/territorial funding arrangements in consultation with relevant departments. The Secretariat also develops provincial policy in areas that do not fall under the responsibility of other departments, including defence and foreign affairs.

On defence matters, the Secretariat coordinates discussion with military officials and local representatives related to planning issues and provincial interests. In recent years, defence activity has focused on flight training by allied forces at 5 Wing Goose Bay and advocating for improved search and rescue response times.

International activities also fall within the responsibility of the Secretariat. The Secretariat is responsible for the coordination of policies, programs and activities of the Government of Newfoundland and Labrador in relation to other sovereign governments.

The Secretariat supports the Premier's participation in meetings of the Council of the Federation, the Council of Atlantic Premiers, the Conference of New England Governors and Eastern Canadian Premiers, First Ministers, and other Premiers' meetings as necessary.

The vision, mission and mandate as approved in the 2011-2014 Activity Plan is stated below but this Plan currently is under revision in light of a recent amalgamation and will be re-tabled in the near future. Please note that the vision and mission for the 2006-2011 period is reported on in section 3 of this report.

Vision

The Secretariat envisions a strong, self-reliant Newfoundland and Labrador advancing its best interests with governments in Canada and abroad.

Mission

By March 31, 2017, the Secretariat will have advanced Newfoundland and Labrador's best interests with governments in Canada and abroad.

Mandate

The mandate of the Secretariat is to:

- coordinate all policies, programs and activities of the government of the province and its agencies in relation to a sovereign government and its agencies;
- continually review all policies, programs and activities of the government of the province and its agencies in relation to a sovereign government and its agencies, all intergovernmental agreements, and all relevant legislation pertaining to those policies, programs, activities and agreements;
- be a party to the negotiation of all proposed intergovernmental agreements;

- promote the military diversification and long-term operation of 5 Wing Goose Bay;
- act as the point of entry for the federal government where no analogous provincial department exists; and
- take necessary action to initiate or maintain intergovernmental co-operation between the Province and a sovereign government.

The authorizing statute of the Minister for Intergovernmental Affairs and the Secretariat is the *Intergovernmental Affairs Act*. The *Act* is available online:
<http://assembly.nl.ca/Legislation/sr/statutes/i13.htm>.

Lines of Business

The Secretariat's lines of business are derived from its mandate and are those distinct products and services the Secretariat produces to meet the needs of its primary clients.

Intergovernmental policy formulation and advice: The Secretariat is responsible for monitoring and analyzing intergovernmental dimensions of constitutional, social, fiscal, economic and resource policy matters in order to formulate and provide policy advice on the development of government's intergovernmental strategy and agenda.

Promotion of the Province's interests: The Secretariat builds relationships with other governments and international entities to advance the province's interests. The Secretariat advocates for Newfoundland and Labrador at bilateral, multilateral, regional and international intergovernmental meetings and conferences to present and promote Newfoundland and Labrador's positions on matters of importance to this province. The Secretariat further promotes the province's interests by assisting departments in their participation in intergovernmental meetings and negotiations, and their negotiation of intergovernmental agreements.

Support and coordination: The Secretariat coordinates and provides support for interdepartmental initiatives that have intergovernmental implications.

Organization and Staffing

Number of Employees

As of March 31, 2011, 13 people, 7 males and 6 females (not including the offices of the Minister or the Provincial Representative in Ottawa) staff the Secretariat. They work on the 7th floor, East Block, Confederation Building, St. John's. The Secretariat is directed by the Deputy Minister and the Assistant Deputy Minister. There are two divisions:

Social and Economic Policy: Policy formulation derives from an ongoing review and analysis of all intergovernmental issues relating to social and economic matters. These issues include education; immigration; labour market programs; health; social services; women's policy; housing; justice; internal and international trade; industry and economic development; transportation/infrastructure; emergency preparedness; protocol; trade; foreign affairs; innovation; research and development; Aboriginal affairs; child, youth and family policy; and national defence. Its regular staff complement is a director and three analysts.

Resource and Fiscal Policy: Policy formulation derives from an ongoing review and analysis of all intergovernmental issues relating to constitutional issues, fiscal and resource policy matters. These issues include federal presence; fisheries and oceans; agriculture; environment; tourism, culture and recreation; parks; forestry; energy; mining; wildlife; government services; crown lands and fiscal

transfers and other fiscal arrangements. It is also responsible for the identification and analysis of the Province's intergovernmental priorities. Its regular staff complement is a director and three analysts.

The Secretariat's regular staff complement also includes a communications specialist, an information management specialist, an administrative assistant to the Deputy Minister and an administrative assistant to the Assistant Deputy Minister.

From time to time the Secretariat also hires student interns with relevant education or offers work-terms to help with analysis and to provide students with relevant work experience.

Normally, the Office of the Provincial Representative in Ottawa is funded through the Secretariat, but not part of the Secretariat's organizational structure and reports directly to the Office of the Premier. However, the Ottawa Representative position was vacant during 2010-11 and as announced on January 27, 2010, the Intergovernmental Affairs Secretariat will maintain responsibility for the office until the position in the Ottawa Office is filled.

As listed in the Estimates ending in fiscal year 2011, the Secretariat, including the Minister's Office and Ottawa Office, has a budget of \$ 2,484,100.

Shared Commitments

The Secretariat's work in coordinating intergovernmental activity means that it works with other departments in nearly all areas. For example, shared commitments are central to each of the Secretariat's four 2008-2011 strategic directions and its three 2011-2014 strategic directions. To promote 5 Wing Goose Bay, the Secretariat works with provincial departments such as Labrador and Aboriginal Affairs, Environment and Conservation and Business. To assess developments in the federal government's presence in Newfoundland and Labrador, provincial departments provide the Secretariat with valuable information about developments in federal staffing and the need for federal services. In preparations for intergovernmental meetings and in its relationships within the federation, the Secretariat works with all government departments to understand their issues, analyse, assist and develop policy positions.

The Secretariat has also been engaged in various horizontal initiatives and committees including Air Access, Arctic Opportunities, Climate Change and Energy Efficiency, Immigration and Multiculturalism, Labour Market Development, Northern Strategic Partnership and the Innu Land Claim Steering Committee.

While nearly all commitments of the Secretariat are shared, particular examples are illustrated below where relevant.

2 Key Accomplishments and Priorities

In 2010-2011, the Secretariat undertook partnership and lead roles to advance the Province's interests in a range of intergovernmental meetings, both multilaterally and bilaterally. Key accomplishments and priorities focused on support to the Premier, Minister for Intergovernmental

Affairs and other Ministers in their meetings and negotiations with the federal government and the provinces and territories.

The Secretariat worked in collaboration with departments and agencies to advance Newfoundland and Labrador's priorities with the federal government, either directly with federal Ministers, government departments and agencies or in multilateral meetings. The following is a non-exhaustive list of the Secretariat's activities on key priorities.

Intergovernmental Agreements

In 2010-2011, the Province entered into 76 new or renewed agreements with the federal government to provide a range of funding and services to the people of Newfoundland and Labrador, and nine additional agreements with provincial, territorial or international governments. The *Intergovernmental Affairs Act* provides that the Minister for Intergovernmental Affairs or his or her designate shall be a party to the negotiations of each intergovernmental agreement and that each shall, before executed, be submitted to the Minister and shall be signed by the Minister or his or her designate. Lieutenant Governor in Council authority is required to sign intergovernmental agreements.

The Secretariat's mandate is to: ensure that each agreement is consistent with the Province's intergovernmental policies and priorities; provide advice and information to the Minister, Premier and Cabinet about agreements with other jurisdictions; and, support provincial departments in achieving their mandates through intergovernmental agreements. A key priority for the Secretariat is to ensure that agreements between sovereign governments contain appropriate language, support the principles of partnership and respect the constitutional division of powers. The Secretariat may provide support and advice to departments at a number of stages, from the formulation through the negotiation to the finalization of these agreements. The depth of the Secretariat's involvement varies depending on factors such as the department's need for support and the priority of the agreement under intergovernmental policy, but in all cases the Secretariat works with the relevant department on the penultimate draft as authority is sought to enter into the agreement.

Canada – European Union Trade

Newfoundland and Labrador is participating in negotiations between Canada and the European Union towards a Comprehensive Economic and Trade Agreement (CETA). The Secretariat, in collaboration with the lead entity, the Department of Innovation, Trade and Rural Development, is working with federal and provincial-territorial negotiators to ensure the interests of the Province are reflected in the final agreement.

Further to this, Premiers agreed during the 2010 Council of the Federation Meeting to develop a framework for provincial-territorial involvement in international negotiations to be used in discussions with the federal government. The Secretariat has been working with the Department of Innovation, Trade and Rural Development on this issue.

International Fisheries Issues

Newfoundland and Labrador continues to support the federal government in its ongoing World Trade Organization (WTO) challenge against the European Union (EU) import ban on seal and seal products. The Secretariat is working with the lead entity, the Department of Fisheries and Aquaculture, to support Canada's action through the WTO to address this violation of international trade agreements.

Canada should manage fish stocks that straddle Canada's Exclusive Economic Zone and Newfoundland and Labrador has encouraged the federal government to advance this principle in international organizations such as the Northwest Atlantic Fisheries Organization. Custodial management is the optimal approach to effectively managing our fisheries resources for the long-term benefit of Newfoundlanders and Labradorians. Therefore, the Secretariat actively monitors this issue and collaborates with the Department of Fisheries and Aquaculture to protect and advance our interests in this area where appropriate.

The Secretariat has also supported other provincial departments and advocated for improved search and rescue response times.

Multilateral Meetings

The Council of Atlantic Premiers

Premiers established the Council of Atlantic Premiers in 2000 to strengthen the economic competitiveness of the Atlantic provinces, improve the quality and cost-effectiveness of public services and promote the interests of the Atlantic provinces on national issues.

On November 28 and 29, 2010 Newfoundland and Labrador attended the 18th session of the Council in Pictou, Nova Scotia. The discussions at this meeting were focused on regional co-operation, employment insurance, Canada-European Union Comprehensive Economic Trade Agreement, voluntary carbon offsets, immigration, research and development, post-secondary education, the Atlantic Energy Gateway, health care, federal transfers, federal presence, and minimum wage and labour standards.

In consultation with many departments across Government, the Secretariat participated in planning meetings and conference calls and prepared briefing materials for the Premier in advance of the meeting. During the event, the Secretariat provided on-site support and strategic advice and participated in preparation of the communiqué and follow-up correspondence to the Prime Minister.

For more information about the Council of Atlantic Premiers, you may visit the website at www.cap-cpma.ca.

The Council of the Federation

Founded in 2003, the Council of the Federation is the council of all the Premiers of the Canadian provinces and territories. The Province's commitment to this Council is covered under intergovernmental meetings under section four, issue #3 of this report. It held its annual summer meeting in Winnipeg, Manitoba from August 4-6, 2010. The Secretariat, in consultation and collaboration with many departments across Government, provided strategic advice and support to the Premier during the meetings.

For more information about the Council of the Federation, including the communiqués issued by the Council following these meetings, visit the website at www.councilofthefederation.ca.

Premiers' Meeting with Leaders of the National Aboriginal Organizations

Premiers met with National Aboriginal Organization leaders in Churchill, Manitoba on August 4, 2010. Issues discussed were education and skills training, economic development, violence against aboriginal women, and strategies for engaging the federal government. The Secretariat worked

closely with the Department of Labrador and Aboriginal Affairs to provide strategic advice, relevant materials and on-site support to the Premier.

Federal/Provincial/Territorial and Provincial/Territorial Meetings

In 2010-2011, the Secretariat contributed to numerous intergovernmental meetings. The Premier, Ministers and department officials received timely analysis and information about the political, administrative, fiscal and economic status as well as policy developments and positions of the federal, provincial and territorial governments. The Secretariat provided advice to ensure consistency in the Province's positions and assistance to departments to negotiate and conclude intergovernmental agreements and prepare appropriate submissions to inform the Cabinet decision-making process.

The Conference of New England Governors-Eastern Canadian Premiers

The Conference of New England Governors and Eastern Canadian Premiers was established in 1973 to expand economic ties among the states and provinces; foster exchanges on energy matters; advocate for environmental issues and sustainable development; and coordinate numerous policies and programs in such areas as transportation, forest management, tourism, small-scale agriculture, and fisheries.

The 34th Annual Conference was held in Lenox, Massachusetts from July 11-13, 2010. The theme of the conference was "Promoting Economic Growth through Clean Energy in New England and Eastern Canada." The discussion largely focused on regional energy and environment issues and included discussions about the Canada-US relationship, clean transportation solutions and the expansion of reciprocal government procurement. A total of five resolutions were agreed upon at this meeting, dealing with: energy; greenhouse gas emissions from transportation sources; energy efficiency; government procurement; and, affirming support for the international emergency measures group.

The Secretariat participated in the development of the meeting agenda in collaboration with Eastern Canadian and New England counterparts, and coordinated the preparation of policy advice to the Premier. The Secretariat also provided logistical support and strategic advice to the Premier during the meeting.

For more information about the Conference of New England Governors and Eastern Canadian Premiers, and to review the individual resolutions, you may visit the following websites: www.negc.org/premiers.html or www.cap-cpma.ca/.

South Eastern United States – Canadian Provinces Alliance

In November 2007, seven Canadian provinces and six US states founded the *South Eastern United States – Canadian Provinces Alliance*, a business-focused forum intended to build and further develop the trade relationships between the jurisdictions. The Alliance was formally created with the signing of the *Joint Declaration Establishing the South Eastern United States – Canadian Provinces Alliance*. The Alliance comprises Newfoundland and Labrador, Manitoba, Ontario, Quebec, New Brunswick, Nova Scotia and Prince Edward Island, and from the US, Georgia, South Carolina, North Carolina, Tennessee, Mississippi and Alabama. While the Secretariat has been active in the start-up of this organization and continues to participate in its development, the Department of Innovation Trade and Rural Development is the lead.

The Secretariat continues to provide support as required in preparations for Alliance events.

Visiting International Dignitaries

Every year, many international dignitaries visit the province and meet with the Premier, the Minister for Intergovernmental Affairs, other Cabinet Ministers, and various government officials. While the Office of Protocol (Executive Council) advises on matters of protocol and organizes state and ceremonial events, the Secretariat supports the Premier and the Minister for Intergovernmental Affairs by undertaking research and providing strategic advice for such meetings. In 2010-11, the Secretariat was involved in the Province's hosting of delegations from 6 foreign countries.

3 Report on Performance - 2006-2011

March 31, 2011 marked the end of the reporting period covered by the Secretariat's mission. Accordingly, the following information is provided to report on the Vision and Mission for 2006-11 and the three-year Goals that were established in 2008. Note that there is a further Goals section under Activities. The Goals in this section are overarching Goals established for the entire reporting period of 2008-2011, while those in section 4 relate to the Objectives as set out for fiscal year 2010-2011.

Vision

The Canadian intergovernmental environment is continually transforming as leadership and priorities change. In response to such changes, The Secretariat facilitates the Province's positioning on issues of specific and common concern to achieve the vision of a province which is recognized as making an important contribution to a strong and united Canada and which is treated equitably within the federation.

Mission

The mission statement identifies the priority focus area of the Minister from 2006-2011. It represents the key longer-term, five-year result that the Minister and the Secretariat worked towards to achieve the strategic directions of government. The statement also identifies the measures and indicators that assisted the Secretariat and the public in monitoring and evaluating our activities.

By 2011, the Secretariat will have promoted and represented the province's interests within Canada and internationally to maximize benefits to Newfoundland and Labrador.

Measure 1: Promoted interests to maximize benefits

Indicators: Strengthened existing and explored new mechanisms to exert influence with other jurisdictions
Identified intergovernmental priorities and where possible, strategies to address those priorities
Strengthened mechanisms within government to improve the coordination and consistency of the province's intergovernmental policies and strategies
Worked with departments to develop, promote and represent Provincial positions on intergovernmental matters within their individual mandates

Measure 2: Represented interests to maximize benefits

Indicators: Participated in Intergovernmental fora
Written representation made to other governments

The Secretariat met these measures through its activities. It remained focused on its mission promoted and represented the province's interests through new mechanisms and continued developing policies to address the Province's priorities. It coordinated the Province's intergovernmental work and represented the Province to other jurisdictions.

Measure 1: Promoted interests to maximize benefits

Indicators	Activities in 2006-2011
Strengthened existing and explored new mechanisms to exert influence with other jurisdictions	<p>The Secretariat continued to provide support to the Premier, Ministers and Cabinet regarding meetings and relations with other jurisdictions. The Secretariat also explored new mechanisms for influencing jurisdictions, such as the Council of the Federation's Mission to Washington and frameworks for provincial-territorial participation in intergovernmental agreements.</p> <p>The mission to Washington provided a new opportunity for government officials to establish relationships directly with senior American officials and provided Newfoundland and Labrador new avenues to pursue its promotion of clean, renewable energy for the east coast region.</p> <p>The Secretariat has worked to build alliances, particularly through the Council of Atlantic Premiers, to influence policy both nationally and through the Council of the Federation and the Conference of New England Governors and Eastern Canadian Premiers.</p>
Identified intergovernmental priorities and where possible, strategies to address those priorities	<p>The Secretariat continually develops approaches to meet the government's strategic directions and intergovernmental priorities. The Secretariat has developed strategies regarding intergovernmental agreements federal presence, jurisdictional control of the offshore and other issues as they have arisen.</p>
Strengthened mechanisms within government to improve the coordination and consistency of the province's intergovernmental policies and strategies	<p>The Secretariat has consistently worked to facilitate a coordinated approach to intergovernmental policies and strategies throughout government. For example, the Secretariat has developed new policies on intergovernmental agreements that have strengthened the Province's ability to consistently achieve terms that respect the nature of Newfoundland and Labrador's place in the federation.</p> <p>The Secretariat staff have taken a more prominent role in interdepartmental activities relevant to Newfoundland and</p>

	Labrador's intergovernmental relations, including involvement in committees of interest to the Province's intergovernmental relations. For example, Secretariat officials were involved in committees to oversee the Province's role in the preparation for the 2010 Winter Olympics, the 2010 committee on planning for the visit by Duke and Duchess of Cornwall, and the Deputy Ministers' Committee on Climate Change, Energy Efficiency & Emissions Trading.
Worked with departments to develop, promote and represent Provincial positions on intergovernmental matters within their individual mandates	Secretariat officials participate in a number of interdepartmental committees and monitor intergovernmental Ministers' meetings to ensure the Province's interests are represented. They coordinate with departments to ensure timely and accurate information is available to the Premier, Ministers and Cabinet.

Measure 2: Represented interests to maximize benefits

Indicators	Activities in 2006-2011
Participated in Intergovernmental fora	The Secretariat prepared information and advice for the Premier, Ministers and Cabinet, in consultation with departments for annual meetings of the Council of the Federation, the Conference of New England Governors and Eastern Canadian Premiers and the Council of Atlantic Premiers.
Written representation made to other governments	The Secretariat facilitated presentations for the Minister, Deputy Minister, and Premier and met extensively with federal officials as necessary as noted in the indicators below and in previous annual reports.

Goals

These Goals represent the long-term view set out by the Secretariat to accomplish in its 2008-2011 reporting period. More detailed reporting and information on these issues can also be found in the 2008-2009, 2009-2010 Annual Reports and in the current report under section 4.

Issue 1: 5 Wing Goose Bay

The Secretariat is the lead provincial government entity with regard to defence related issues. Among the foremost of these issues is the ongoing role of 5 Wing Goose Bay. On behalf of 5 Wing Goose Bay, the Secretariat leads the government's advocacy efforts with the federal government and other sovereign governments in order to help restore a full-time operational requirement to the base. This work directly addresses the strategic direction of promoting the military diversification and long term operation of 5 Wing Goose Bay

Goal: By 2011, the Secretariat will have worked with the federal government, the community and other provincial departments and agencies to promote military

diversification and long-term operation of 5 Wing Goose Bay, including attracting foreign military flight and other military training.

Measure: Work with the federal government to pursue military diversification and long-term operation of 5 Wing Goose Bay, including attracting foreign military flight and other military training

Indicators	Activities in 2008-2011
Advocacy to the federal government	The Minister for Intergovernmental Affairs made representations to federal ministers that focused on holding the federal government responsible for commitments made to Newfoundland and Labrador with regard to 5 Wing Goose Bay.
Consultations with relevant stakeholders	The Secretariat engages on a regular basis with 5 Wing staff in order to facilitate an ongoing exchange of information between the Province, 5 Wing, and through the base's Community Liaison Officer, community stakeholders. Also, the Secretariat serves as a liaison for all matters involving 5 Wing, the Department of National Defence and provincial government departments in order to ensure clear lines of communication between these entities. The Secretariat facilitated communications between 5 Wing and Department of National Defence officials and the provincial government related to environmental monitoring and remediation, wildlife avoidance and impact mitigation, as well as land-use issues and public safety related to the Base's activities.
Coordinated interdepartmental and intergovernmental activities	The Secretariat addressed information gaps between institutional stakeholders by serving as a liaison for all matters involving 5 Wing, the Department of National Defence and provincial government departments. The Secretariat facilitated communications between 5 Wing and Department of National Defence officials and the provincial government, and provided strategic advice to relevant Ministers and Deputy Ministers, to ensure consistency in provincial policy and positions.
Facilitated provincial regulatory processes to accommodate objectives	The Secretariat assists with the information flow between 5 Wing and the Department of Environment and Conservation to help ensure that any environmental regulatory processes to which the base is subject are completed in a timely manner. This is accomplished by the Secretariat maintaining open lines of communication between the Province and 5 Wing which allow necessary information to be shared as soon as it is available, or any information gaps to be filled as soon as possible.

Issue 2: Federal Presence

The Secretariat undertakes research and analysis to support the Premier and Minister with respect to ensuring a strong federal presence in the province. The Secretariat also communicates general concerns about federal presence through meetings and correspondence at the Ministerial and official levels with various government and non-government entities. This directly supports the Federal Provincial Relations strategic direction by working for the equitable treatment of Newfoundland and Labrador in the federation.

Goal: By 2011, the Secretariat will have worked to promote increased federal presence throughout Newfoundland and Labrador.

Measure: Promote the need and opportunity for increased federal presence in the province

Indicators	Activities in 2008-2011
Engagement with provincial line departments and agencies, the wider community and other relevant stakeholders to identify areas for increased federal presence	<p>The Secretariat had meetings and consultations with federal officials regarding issues of federal presence. The Secretariat also assessed federal initiatives and measures to determine if there were opportunities for increased federal presence or a risk to existing federal employment in the province. Consultation continues at all levels of the Secretariat, through telephone and email exchanges among officials throughout and external to government, and is part of its regular business.</p> <p>The Secretariat continues to participate in meetings and consultations with federal officials regarding issues of federal presence including meetings with federal Ministers and officials regarding federal commitments to 5 Wing Goose Bay and Search and Rescue in the province.</p> <p>The Secretariat has also consulted with Environment Canada and Transport Canada regarding recent staffing changes to assess the overall impact on federal presence in the Province.</p> <p>The Secretariat has worked closely with provincial departments to identify strategic opportunities and develop possible approaches, including joint advocacy efforts. These have included working with Environment and Conservation, Transportation and Works, and the Province's Representative in Ottawa regarding specific cuts to federal presence, but also includes other departments as required.</p> <p>The Secretariat has regularly consulted with stakeholders and other departments with regard to federal presence opportunities. These consultations include a presentation to the Strategic</p>

	<p>Partnership Council (governing body of the Strategic Partnership Initiative) where several issues of note were identified for follow-up. The Strategic Partnership is made up of business (represented by the Newfoundland and Labrador Business Coalition), labour (represented by the Newfoundland and Labrador Federation of Labour), and government (represented during the reporting period by the Department of Human Resources, Labour and Employment; the Department of Innovation Trade and Rural Development; the Labour Relations Agency; and the Public Service Secretariat).</p> <p>After federal budgets, departments are consulted regarding federal presence challenges and opportunities. The Secretariat also discussed federal presence in a meeting with the policy committee of the Newfoundland and Labrador Federal Regional Council. The Secretariat has consulted with the Newfoundland and Labrador Federation of Labour, the local office of the Public Service Alliance of Canada and local Atlantic Canada Opportunities Agency officials regarding announced cuts to federal presence.</p>
Identifying, developing and updating factual and statistical information	<p>By serving as a liaison between departments, the Secretariat was able to help consolidate information and rectify information gaps. Gaps in knowledge remain an issue and will always be a concern when trying to ascertain policy and staffing changes in the federal government, but provincial expertise continues to develop in this area.</p> <p>The Secretariat works to diminish this existing gap by assessing the challenges and opportunities for presence issues based on the federal budget, federal announcements and restructuring in federal departments. The Minister for Intergovernmental Affairs used this work in communications to the federal government.</p> <p>The Secretariat monitored and analyzed reports by Statistics Canada on federal presence in the province and conducted research on the federal public service in Newfoundland and Labrador. The Secretariat provides briefing materials as necessary on federal presence issues.</p>
Representation made to the federal government	<p>The Secretariat continues to promote: an increase in federal decision-making capacity in the province; the level of federal employment in the province; and ensure that the province is not disproportionately affected by any cuts in the federal civil service such as has occurred in the past.</p> <p>The Secretariat has advocated issues of federal presence through various methods including the media, meetings, communications with federal officials and politicians, and other presentations.</p>

	<p>The Secretariat provided support to the Premier and the Minister for Intergovernmental Affairs in their discussions with the federal government on implementing the proposed Canadian Oceans Development Agency in the province.</p> <p>The Secretariat continued to monitor and advocate for implementation of federal commitments to 5 Wing Goose Bay and CFS St. John's. The Secretariat has also provided support to the Premier concerning federal presence issues.</p>
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Issue 3: Intergovernmental Fora

The Intergovernmental Affairs Secretariat is responsible for supporting the Premier's and Minister's participation in intergovernmental meetings. This involves preparing materials and working with other jurisdictions. This issue assists the Secretariat in fulfilling its Federal Provincial Relations strategic direction outcome to achieve equitable treatment of Newfoundland and Labrador within the federation.

Goal: By 2011, the Secretariat will have consistently supported the promotion and advancement of Newfoundland and Labrador's interests within such fora as the Council of the Federation, the Council of Atlantic Premiers, the Conference of New England Governors and Eastern Canadian Premiers and at First Ministers Meetings.

Measure: Support the promotion and advancement of Newfoundland and Labrador's interests within the Council of the Federation, the Council of Atlantic Premiers, the Conference of New England Governors and Eastern Canadian Premiers and at First Ministers Meetings

Indicators	Activities in 2008-2011
Participate in meetings as scheduled	<p>The Council of the Federation met from July 16-18, 2008, August 6-7, 2009 and August 4-6, 2010. The Council of the Federation held working meetings and conference calls as necessary. The Council of the Federation also undertook a mission to Washington, D.C. from February 20-21, 2010 where it met with senior Obama officials and held a joint meeting with the National Governors' Association.</p> <p>The Council of Atlantic Premiers met from May 8-9, 2008, and from December 7-8, 2008, November 19-20, 2009 and November 28-29, 2010.</p> <p>The Conference of New England Premiers and Eastern Canadian Premiers met on September 15-16, 2008, September 13-15, 2009 and July 11-13, 2010.</p> <p>The Secretariat participated in organizing meetings of federal, provincial and territorial intergovernmental affairs officials in advance of First Ministers Meetings.</p>

	<p>The Secretariat assisted in preparations for the Southeastern United States – Canadian Provinces Alliance's meeting in Savannah, Georgia in June 2008 and in preparations for the February 2009 Council of Atlantic Premiers trade mission to Alberta.</p> <p>For each of the Council of the Federation, Council of Atlantic Premiers and the Conference of New England Governors and Eastern Canadian Premiers, the Secretariat participated in the development of meeting agendas, the preparation of common positions, and the preparation of conference logistics in collaboration with provincial, territorial and state colleagues.</p> <p>Throughout 2008-2011, the Secretariat also represented the Province on the Council of the Federation's Steering Committee and Senior Officials' Committee. The Secretariat also represented the Province on the Council of the Atlantic Premiers Management Committee and Management Committee's Officials' Committee as well as on the Coordinating Committee of the New England Governors and Eastern Canadian Premiers.</p>
Support the Premier as a lead on international, national and regional initiatives as applicable	<p>The Secretariat provided support to the Premier, Ministers and Cabinet, in consultation with departments, for all major intergovernmental meetings.</p> <p>The Secretariat was active in communicating to relevant departments directly received through communiqués issued by Premiers and monitoring their implementation.</p>

Issue 4: Jurisdictional Ownership and Effective Control over the Offshore

Ensuring that the Province has control of its resources advances the strategic outcome of equitable treatment of Newfoundland and Labrador in the federation. The Secretariat works to ensure the Province's resources benefit Newfoundland and Labrador and its people.

Goal: By 2011, the Secretariat will have worked to advance the province's jurisdictional ownership and effective control of petroleum and other resources in the waters adjacent to Newfoundland and Labrador.

Measure: Advancement of the province's jurisdictional ownership and effective control of petroleum and other resources in the waters adjacent to Newfoundland and Labrador

Indicators	Activities in 2008-2011
Pursuit of this goal across the initiatives of government departments and policy areas	In collaboration with the Department of Natural Resources, the Department of Fisheries and Aquaculture and the Department of Justice, the Secretariat has analyzed a wide range of issues

related to the effective control that the province has over resources in the offshore. This analysis identifies and clarifies the opportunities to advance jurisdictional ownership. Particular attention was given to ensuring that the principles and provisions of the 1985 and 2005 Atlantic Accords are maintained. The Secretariat also continues to monitor potential boundary issues and possible threats to the province's effective control over offshore resources.

The Secretariat was actively involved with the Departments of Natural Resources, Fisheries and Aquaculture, Justice, Environment and Conservation and Tourism, Culture and Recreation to ensure that a coherent and consistent approach was taken. These activities included: participation in the negotiation of intergovernmental agreements; the provision of policy advice; and involvement with committees dealing with intergovernmental issues. These activities ensure a consistent approach is taken in relations with the federal government on this issue.

The Secretariat has been carefully monitoring the ongoing process underway by the Department of Fisheries and Oceans to develop Marine Protected Areas to ensure that provincial jurisdictional ownership and control is protected and maximized where possible.

The Secretariat is also following the ongoing effort by the Governments of Newfoundland and Labrador, Nova Scotia and Canada to amend the Atlantic Accord Implementation Acts to improve the Occupational Health and Safety regime in the Newfoundland and Labrador and Nova Scotia offshore areas. The Secretariat works with the lead provincial department, Natural Resources regarding regulatory issues and Government Services regarding safety, on this issue.

The Secretariat continues to monitor the federal government's ongoing scientific research to support Canada's claim to the continental shelf under the United Nations Convention on the Law of the Sea. The Secretariat is engaged in various issues related to the boundaries of Newfoundland and Labrador's offshore area and has engaged the Department of Natural Resources on the analysis of this material.

Work undertaken in 2009-2010 and 2010-2011 incorporates measures of a plan completed through analysis done in 2008-2009.

4 Activities in 2010-2011

The Intergovernmental Affairs Secretariat Activity Plan is the Secretariat's guide to its activities for the coming years. The following activities undertaken in 2010-2011 supported the achievement of these strategic directions and are outlined in the 2008-2011 Activity Plan.

Issue #1: 5 Wing Goose Bay

The Secretariat acts as lead provincial agency for matters related to defence; 5 Wing Goose Bay is a priority issue. Secretariat officials work closely with all provincial departments, federal officials in various departments, and the local community (e.g. the Town of Happy Valley-Goose Bay, the Goose Bay Citizen's Coalition and other groups and organizations as appropriate) to advance the future viability of military presence and training.

Furthermore, the province has maintained its advocacy for the establishment of an Unstaffed Aerial Vehicle Squadron, a federal government commitment to 5 Wing that has been outstanding since 2006.

- Goal:** By 2011, the Secretariat will have worked with the federal government, the community and other provincial departments and agencies to promote the military diversification and long-term operation of 5 Wing Goose Bay, including attracting foreign military flight and other military training.
- Objective:** By 2011, the Secretariat will have continued to hold the federal government accountable for its commitments to station a new Rapid Reaction Army Battalion and Unstaffed Aerial Vehicle Squadron at 5 Wing. IGAS (Intergovernmental Affairs Secretariat) will have worked with local stakeholders to promote related diversification opportunities at the base.
- Measure:** Continued to hold the federal government accountable for its commitments to station a new Rapid Reaction Army Battalion and Unstaffed Aerial Vehicle Squadron at 5 Wing. IGAS will have worked with local stakeholders to promote related diversification opportunities at the base

Indicators	Activities in 2010-2011
Continued to monitor and analyse developments in federal defence policy	The Secretariat provided advice as necessitated by defence related developments to advise the Minister in his advocacy efforts with the federal government and representatives from other countries whose militaries could use 5 Wing as a training location. These materials included analysis of development related to the Arctic that could bring about a potential role for 5 Wing.
Continued advocacy to the federal government through	In 2010-11, the Minister made representations to Minister of National Defence Peter MacKay regarding 5 Wing, met with 5

meetings and representation	Wing officials, and raised 5 Wing Goose Bay as a possible location for foreign military training in meetings with various North Atlantic Treaty Organization countries including three of those that once conducted full time operations.
Continued information sharing among the community and responsible federal and provincial government departments and agencies. In particular, as the federal government has advised that a new Rapid Reaction Army Battalion will not be stationed at 5 Wing Goose Bay, the Secretariat will aim to identify a comparable operational requirement	The Secretariat engaged on a weekly basis with 5 Wing staff in order to facilitate an ongoing exchange of information between the province, 5 Wing and, through the base's Community Liaison Officer, community stakeholders. Also, the Secretariat served as a liaison for all matters involving 5 Wing, the Department of National Defence and provincial government departments in order to ensure clear lines of communication between these entities. The Secretariat provided regular briefings and strategic advice to relevant Ministers and Deputy Ministers, to ensure consistency in provincial policy and positions. Also the Secretariat maintained regular communication with the Department of Business in order to exchange information on possible future uses for 5 Wing that may become available through a private sector initiative.

Issue #2: Federal Presence

The federal government's presence throughout Newfoundland and Labrador is important to the province's economy and its place in Canada. Over the last two decades, challenges have emerged. During the reductions of the 1990s, federal employment in this province declined at a rate markedly higher than the national average. While our proportion of federal employment compared to the rest of Canada has remained stable since this time, the province's share of federal executives remains disproportionately low. This leads to fewer decision makers on the ground in Newfoundland and Labrador. The Secretariat is responsible for advancing the province's interests in this matter with the federal government. This activity issue assists the Secretariat in fulfilling its strategic direction to achieve equitable treatment of the province within Canada by ensuring equity of federal government positions and decision-making within Newfoundland and Labrador.

Goal:	By 2011, the Secretariat will have worked to promote increased federal presence throughout Newfoundland and Labrador.
Objective:	By 2011, the Secretariat will have worked to increase and promote the level of federal presence throughout Newfoundland and Labrador.
Measure:	Worked to increase and promote the level of federal presence throughout Newfoundland and Labrador

Indicators	Activities in 2010-2011
Monitored federal developments for changes in federal programming or operations, as the federal government seeks to cut its deficit that would have federal presence consequences	The closing of Service Canada Community Service Offices across the province may raise questions related to federal presence. The Secretariat monitored the closure of the Service Canada Community Service Office in the province and its affect on federal presence and provided advice as requested.

for Newfoundland and Labrador	<p>The Secretariat has consulted the Newfoundland and Labrador Federation of Labour, the local office of the Public Service Alliance of Canada and local Atlantic Canada Opportunities Agency officials regarding the implications for Newfoundland and Labrador of further job reductions at Service Canada.</p>
Consulted with relevant departments and stakeholders	<p>The Secretariat analyzed reports on federal presence conducted by outside agencies and monitored research in this area. Some of these reports were shared with Newfoundland Labrador's Members of Parliament and Senators.</p> <p>Newfoundland and Labrador wrote to Nova Scotia asking that federal presence be incorporated into the November Council of Atlantic Premiers meeting. Newfoundland and Labrador was successful in having the topic added to the agenda and the Council made representations to the Prime Minister regarding the importance of federal employment to the region as a whole.</p>
Further developed knowledge about federal presence concerns in the Province and rectification of new information gaps	<p>The Secretariat provided advice on the government's approach to preserving and increasing the federal employment in the province.</p> <p>The Secretariat has completed a scoping exercise on the number and location of federal offices in Atlantic Canada and is now moving forward with the research.</p> <p>The Secretariat is also developing research regarding the demographics of the federal civil service in Newfoundland and Labrador.</p>
Made representations to the federal government	<p>The Minister and Premier met with and regularly communicated with the federal government regarding federal presence.</p> <p>The Minister shared the Atlantic Provinces Economic Council Report with the Honourable Josée Verner, Minister of Intergovernmental Affairs which confirmed Newfoundland and Labrador's position on federal presence in the province.</p> <p>The Minister also communicated with the Honourable Stockwell Day, President of the Treasury Board highlighting specific potential challenges for Newfoundland and Labrador that could result from austerity driven cuts to the federal civil service and made representations to the Honourable Diane Finley, Minister of Human Resources and Skills Development Canada, regarding the closure of 13 Service Canada Community Offices. Other representations have informed the province's position on locating a catch certification office in the province and a unanimous House of Assembly resolution on federal presence.</p> <p>The Secretariat's Deputy Minister made representations to the Director-Atlantic Region for the Department of Canadian Heritage advising her of Newfoundland and Labrador's approach</p>

	to federal decision makers located in the province.
Engaged with and provided proposals, where appropriate, to the federal government on how to increase federal presence throughout Newfoundland and Labrador	<p>The Minister engaged in dialogue with the Minister of Fisheries and Oceans, asking that the province be considered for the location of a new federal Department of Fisheries and Oceans Office but in January 2011 there was an announcement that the office was to be located in Prince Edward Island. Consequently, in response the Minister followed up with Minister Shea on Newfoundland and Labrador's position on federal presence and the location of national offices.</p> <p>The Minister contacted Federal Minister of Human Resources and Skills Development, Diane Finley, to express a general concern and request additional clarification regarding the regional restructuring of Service Canada.</p>

Issue #3: Intergovernmental Fora

The Intergovernmental Affairs Secretariat is responsible for supporting the Premier's and Minister's participation in such intergovernmental meetings as the Council of the Federation, Council of Atlantic Premiers, the Conference of New England Governors and Eastern Canadian Premiers, and First Ministers' Meetings. This involves the preparation of advice, advancing the Province's interests through these Councils and Conferences, and working with colleagues across the country and throughout New England to implement Premiers' and Governors' direction. This activity issue assists the Secretariat in fulfilling its strategic direction to achieve equitable treatment of Newfoundland and Labrador within the federation by ensuring the Premier and the Minister are able to use these conferences and meetings to articulate the Province's positions and promote its interests.

- Goal:** By 2011, the Secretariat will have consistently supported the promotion and advancement of Newfoundland and Labrador's interests within such fora as the Council of the Federation, the Council of Atlantic Premiers, the Conference of New England Governors and Eastern Canadian Premiers and at First Ministers Meetings.
- Objective:** By 2011, the Secretariat, through its participation in the steering committees of these organizations, will have worked to strengthen these fora to enhance the Premier and Minister's ability to further its interests through these fora.
- Measure:** Worked to strengthen intergovernmental fora to enhance the Premier and Minister's ability to further its interests through these fora

Indicators	Activities in 2010-2011
Participate in steering committees and other working groups to establish the agendas and advance the activities of these intergovernmental fora	For each of the Council of the Federation, Council of Atlantic Premiers and the Conference of New England Governors and Eastern Canadian Premiers 2010 conferences, the Secretariat participated in the development of meeting agendas, discussions of policy proposals by participating jurisdictions, the preparation of common positions, and the preparation of conference logistics in

	<p>collaboration with provincial, territorial and state colleagues, as well as ensuring that the interests of the province were clearly advanced.</p> <p>Throughout 2010-11, the Secretariat represented the province on the Council of the Federation's Steering Committee and Senior Officials' Committee. The Secretariat also represented the province on the Council of Atlantic Premiers' Management Committee and Management Committee's Officials' Committee and on the Coordinating Committee of the Conference of New England Governors and Eastern Canadian Premiers.</p>
Prepare strategic advice and briefing materials for the Premier and Minister's participation in these conferences and meetings	The Secretariat prepared strategic advice for the Premier's preparation for, and participation in, the 2010 Council of the Federation meetings and other conferences in consultation with departments, for all major intergovernmental meetings.
Coordinate with provincial departments and other governments to implement Premier's and Governors' directions	<p>In resolutions adopted by the New England governors and Eastern Canadian Premiers in July 2010, and communiqués issued by Premiers at the Council of the Federation meeting in August 2010, direction was provided to Ministers to produce work on a wide range of matters.</p> <p>The Secretariat was active in communicating this direction to relevant departments and monitoring implementation. Where meetings did not have formal outcomes, the Secretariat was active in debriefing relevant departments.</p>
Work with provinces and territories in preparing for intergovernmental meetings to ensure the province's interests are respected	The Secretariat continued its collaborative efforts with other eastern Canadian provinces and territories and New England states in preparations for the 2010 Conference of New England Governors and Eastern Canadian Premiers. The Secretariat also consulted various government departments and negotiated changes to proposed Resolutions to ensure consistency with the province's interests.

Issue #4: Jurisdictional Ownership and Effective Control over the Offshore

In Blueprint 2007, the Government of Newfoundland and Labrador committed to continue to seek jurisdictional ownership and effective control of petroleum and other resources in waters adjacent to Newfoundland and Labrador. The Secretariat has been tasked with overseeing and implementing this commitment. This activity issue assists the Secretariat in fulfilling its strategic direction to achieve equitable treatment of the Province within Canada by seeking equity in the treatment of the Province's offshore interests, be that oil and gas, the fishery or environmental issues. Ownership and control is important to the Newfoundland and Labrador economy and the Province's broader interests.

Goal: By 2011, the Secretariat will have worked to advance the Province's jurisdictional ownership and effective control of petroleum and other resources in the waters adjacent to Newfoundland and Labrador.

Objective: By 2011, the Secretariat will have worked to advance the province's jurisdictional ownership and effective control of petroleum and other resources in the waters adjacent to Newfoundland and Labrador.

Measure: Worked to advance the province's jurisdictional ownership and effective control of petroleum and other resources in the waters adjacent to Newfoundland and Labrador

Indicators	Activities in 2010-2011
Continued to consult with relevant ministers and departments regarding the advances, challenges and status of Newfoundland and Labrador's attempt to broaden and deepen its jurisdiction over offshore resources;	<p>The Secretariat worked with the Departments of Natural Resources, Justice, Fisheries and Aquaculture, and others, to ensure that the wide variety of issues affecting our offshore are advanced in a coherent and coordinated manner that enhances our control over the offshore and protects the integrity of the Atlantic Accords. Some examples of activities are noted below.</p> <p>The Premier met with Minister Flaherty twice concerning the federal government's equity stake and the Net Profits Interests in Hibernia and once with the Prime Minister. The Secretariat consulted with various departments in preparation for these meetings and the follow-up with Minister Flaherty.</p> <p>The Secretariat, in consultation with other departments, made representations to government and non-government bodies to correct any misconceptions relating to boundaries in the Gulf of St. Lawrence. The Secretariat worked with departments on positioning on the Canada-Quebec offshore boundary including the Quebec-Canada Accord as announced in March.</p> <p>The Secretariat attended meetings on the draft Bill regarding Occupational Health and Safety in the offshore oil and gas sector.</p> <p>The province secured support from the Council of the Federation, as reflected in August 6, 2010 communiqué, which referenced the following point: "The single environmental assessments in the Yukon and Nunavut and in the offshore areas of Newfoundland and Labrador and Nova Scotia are examples of assessment processes that should be maintained."</p> <p>The Secretariat continued to work with other departments through the Provincial Ocean and Coastal Network to ensure that the province is appropriately consulted on the creation of a Marine Protected Area by the federal Department of Fisheries and Oceans in waters adjacent to the Province.</p>

Continue to encourage other departments and agencies as well as other relevant stakeholders in order to enhance and expand effective control over offshore resources and as they develop relevant policies.

Natural Resources, in consultation with the Secretariat and Justice, provided advice that further legal work and research be done toward establishment of an administrative boundary with respect to oil and gas regulation in the Gulf of St. Lawrence. Direction was received to proceed with this work.

The Secretariat staff gave a presentation on the subject of the Large Ocean Management Area boundary dispute at a meeting of the Canada – Newfoundland and Labrador Committee on Oceans Management.

The Secretariat is working with the Departments of Fisheries and Aquaculture and Natural Resources to monitor developments with the Gulf of St. Lawrence Integrated Large Ocean Management Area.

The Secretariat discussed with officials from other jurisdictions the amendments made to the *Canadian Environmental Assessment Act* that creates potential duplication of environmental assessment in the offshore. Deputy Ministers of Environment and Conservation and the Secretariat met with the President of Canadian Environmental Assessment Agency, where this issue was discussed.

5 Opportunities and Challenges in 2011-2012

On October 28, 2011 Premier Dunderdale announced the amalgamating of the Intergovernmental Affairs Secretariat with Aboriginal Affairs, creating a new Intergovernmental and Aboriginal Affairs Secretariat. In the near future the new Secretariat will prepare and table in the House of Assembly a strategic plan for the 2011-14 period to appropriately reflect the recent realignment of services.

The Canadian intergovernmental environment is continually transforming as leadership and priorities change. In response to such changes, the Secretariat facilitates the province's positioning on issues of specific and common concern to achieve the vision of a province which is recognized as making an important contribution to a strong and united Canada which is treated equitably within the federation.

Relations with the Federal Government

In 2011-2012 the Government of Newfoundland and Labrador will continue to strive for the goal of fairness within the Canadian federation and will seek to ensure that the province is treated equitably within national programs. The challenges faced in addressing these issues, as noted above, are significant but it is necessary to confront them if the Canadian federation is to work in a fair and respectful manner. The Secretariat will also work with departments and agencies to ensure that ongoing collaborative federal-provincial efforts continue to be productive, such as the federal-provincial joint environmental assessment of the Lower Churchill Hydroelectric Generation Project

and the harmonized environmental assessment of the Labrador-Island Transmission Link Project, which offers one the best economic opportunities for our province.

With the expiry of the Canada Health Transfer and the Canada Social Transfer in 2014, the federal government may seek to place conditions or require accountability for these transfers, impeding a jurisdiction's flexibility to develop appropriate policies and infringing upon areas of provincial jurisdiction. Furthermore, conditions respecting accountability and reporting requirements represent a duplication of accountability mechanisms already in place in provinces and territories.

The Secretariat will also call upon the federal government to increase its presence in the province by locating more executive positions, with policy decision-making powers, to Newfoundland and Labrador and, where it is appropriate, to establish headquarters of federal departments and/or agencies. Such an increase in federal presence would provide value to all Canadians and have a direct and important impact upon this province. The Secretariat will provide strategic advice and support to the Premier, the Minister for Intergovernmental Affairs and other Ministers and their departments in these endeavours.

Obligations to Intergovernmental Meetings

Intergovernmental meetings provide opportunities to advance the province's key priorities on regional, national and international stages. In 2011-2012, the Government of Newfoundland and Labrador will continue to work through organizations such as the Council of the Federation, Conference of New England Governors and Eastern Canadian Premiers and the Council of Atlantic Premiers. The Intergovernmental and Aboriginal Affairs Secretariat will support the Premier and the Minister for Intergovernmental and Aboriginal Affairs as they participate in and meet the challenges in discharging their obligations to these organizations. The Secretariat will develop, with other jurisdictions, the agenda and common positions; develop and implement logistical arrangements related to the province's participation; give strategic advice in consultation with other provincial departments; and provide strategic advice and on-site support during meetings. Following such meetings, the Secretariat will collaborate with provincial departments and agencies and other jurisdictions to implement Premiers' directions and report on their progress.

National Defence

Federal policy directions, including the Canada First Defence Strategy and Canada's Northern Strategy, provide possible opportunities for the province to pursue with respect to national defence. In May 2011 Canada signed a treaty with the other seven nations of the Arctic Council (Denmark, Finland, Iceland, Norway, Russia, Sweden, and the US) to divide the north into Search and Rescue regions and co-ordinate emergency response efforts between Council members. The Secretariat will continue to monitor events stemming from this development in an effort to determine whether this could position 5 Wing Goose Bay, given its location, as a possible base for an increased northern search and rescue presence.

The Government of Newfoundland and Labrador will continue to hold the federal government accountable for its commitments to station an Unstaffed Aerial Vehicle Squadron at 5 Wing that was first promised by the federal government in 2006 and reiterated by the federal government several times since. Furthermore, in his April 25, 2011 letter to the Premier, Prime Minister Harper

promised that the federal government will continue to move ahead with its commitment to increase operations at 5 Wing.

The Secretariat will also work with the Department of National Defence and local stakeholders to promote related diversification opportunities at the base.

Intergovernmental Agreements

The Secretariat will continue to carry out its legislated responsibilities pertaining to the negotiation and signing of intergovernmental agreements. It will continue to seek opportunities for improving agreements, especially in light of recent federal policy changes regarding transfer payments.

The Secretariat will work with its federal counterpart (the Privy Council Office), as well as provincial and federal departments to ensure that agreements with the other governments, particularly the federal government, are respectful of Newfoundland and Labrador as a member of the Canadian federation.

6 Contact the Intergovernmental Affairs Secretariat

Intergovernmental and Aboriginal Affairs Secretariat
Government of Newfoundland and Labrador
7th Floor, East Block
Confederation Building
P.O. Box 8700
St. John's, Newfoundland and Labrador
A1B 4J6
Telephone: (709) 729-3164
E-mail: iga@gov.nl.ca
Website: <http://www.exec.gov.nl.ca/exec/iga/iga-ovr.htm>

7 Summary of Expenditures and Related Revenues

For the Year ending 31 March 2011 (Unaudited)*

	Actual \$	Amended \$	Original \$
MINISTER'S OFFICE			
Salaries	234,921	264,400	264,400
Employee Benefits	340	400	-
Travel and Communications	26,917	40,000	40,000
Supplies	1,848	7,000	7,000
Purchased Services	2,878	7,600	8,000
Total: Minister's Office	266,904	319,400	319,400
EXECUTIVE SUPPORT			
Salaries	584,687	591,700	591,700
Employee Benefits	1,838	1,900	1,000
Travel and Communications	31,448	55,800	70,000
Supplies	19,019	19,500	16,000
Purchased Services	336,369	363,100	363,100
Property, Furnishings and Equipment	10,105	12,300	2,500
Grants and Subsidies	37,500	49,400	49,400
Revenue – Provincial	(151,324)	(167,900)	(167,900)
Total: Executive Support	869,612	925,800	925,800
POLICY ANALYSIS AND COORDINATION			
Salaries	594,529	680,200	680,200
Employee Benefits	1,496	1,500	-
Travel and Communications	35,330	66,900	69,100
Supplies	-	300	-
Purchased Services	-	400	-
Total: Policy Analysis and Coordination	631,355	749,300	749,300
OTTAWA OFFICE			
Salaries	55,732	185,900	247,900
Travel and Communications	3,498	22,200	25,000
Supplies	197	10,000	10,000
Purchased Services	97,012	97,800	95,000
Total: Ottawa Office	156,439	315,900	377,900
TOTAL: Intergovernmental Affairs Secretariat	1,924,310	2,310,400	2,372,400

* Source: Report on the Program Expenditures and Revenues of the Consolidated Revenue Fund for the year ended 31 March 2011. The Secretariat is not required to provide audited financial statements in its Annual Report.

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Newfoundland
Labrador